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DRAFT DECISION PRESENTED BY DJIBOUTI AND KENYA

Assistance to Djibouti, Ethiopia, Kenya, Somalia and the Sudan

The Governing Council,

Deeply concerned at the massive and unceasing influx of tens of thousands of refugees and displaced persons in the Horn of Africa, namely into Djibouti, Ethiopia, Kenya, Somalia and the Sudan,

Bearing in mind the Abuja appeal made by the Secretary-General at the twenty-seventh ordinary session of the Conference of Heads of State and Government of the Organization of African Unity, in which he invited the international community to pay rapid and appropriate attention to these emergency situations, and his decision to send immediately to the countries of the region an inter-agency team to evaluate the immediate requirements for humanitarian assistance and accelerate its mobilization and distribution,

1. Requests the Administrator of the United Nations Development Programme, in close cooperation with the other competent organizations, in particular with the United Nations Children's Fund, the Office of the United Nations High Commissioner for Refugees, the World Food Council and the World Health Organization, to mobilize additional resources in order to meet the immediate needs of the refugees and displaced persons;

2. Requests the Administrator to report to it at its special session in February 1992 on the efforts made by him to implement the present decision.

91-19319 3455Z (E)

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DRAFT DECISION

Management Development Programme

The Governing Council,

1. Takes note of the report of the Administrator on the Management Development Programme (DP/1991/12) and of the evaluation of the Programme made available to the Governing Council (see DP/1991/12, para. 12);

2. Requests the Administrator to continue to implement in the most efficient manner the Management Development Programme on the basis of decision 88/31 of 1 July 1988, as recommended in document DP/1991/12.

91-19325 3454Z (E)

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DRAFT DECISION

Technical cooperation among developing countries

The Governing Council,

Recalling decision 6/3 of 29 September 1989 of the High-level Committee on the Review of Technical Cooperation among Developing Countries, in particular paragraphs 15 and 16 thereof and Governing Council decision 90/43 of 20 June 1990,

1. Takes note of the report of the Administrator containing the views of organizations of the United Nations development system on the report of the Group of Governmental Experts on the rules, regulations and procedures of the organizations of the United Nations development system concerning technical cooperation among developing countries (TCDC/7/10 and Add.1);

2. Welcomes decision 7/1 of 6 June 1991 of the High-level Committee on the Review of Technical Cooperation among Developing Countries, which contains, inter alia, its recommendation on the preparation of guidelines for the coordination and review of policies and procedures concerning technical cooperation among developing countries in the organizations of the United Nations development system;

3. Requests the Administrator, in cooperation with other organizations of the United Nations development system, to facilitate the implementation of decision 7/1 of the High-level Committee on the Review of Technical Cooperation among Developing Countries;

4. Invites the Administrator to report on the implementation of the present decision at its fortieth session (1993).

91-19492 3457Z (E)

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Agenda item 3 (a)

DRAFT DECISION

Role of the United Nations Development Programme in the implementation of the United Nations Programme of Action for African Economic Recovery and Development 1986-1990

The Governing Council,

Recalling the United Nations Programme of Action for African Economic Recovery and Development 1986-1990, adopted by the General Assembly on 1 June 1986 (S-13/2, annex), and Governing Council decision 86/27 of 27 June 1986,

Noting the ongoing final review of the implementation of the Programme of Action by the General Assembly and its Ad Hoc Committee of the Whole,

1. Takes note of the Administrator's report contained in document DP/1991/16;

2. Notes that in accordance with paragraph 4 of its decision 90/29 of 22 June 1990 the Administrator is organizing subregional cluster meetings in July 1991 in Abidjan, Libreville, Lusaka and Nairobi, to be followed by a joint meeting of Ministers of Planning in late November 1991;

3. Requests the Administrator to continue to support the preparations for the final review of the United Nations Programme of Action for African Economic Recovery and Development, including the role of the United Nations Development Programme in possible successor arrangements to the Programme of Action;

4. Further requests the Administrator to assist African Governments and relevant organizations, at their request, to prepare long-term perspective studies for socio-economic development;

5. Requests the Administrator, in consultation with the African Capacity-Building Foundation, to assist African countries, at their request, to build policy analysis and implementation capacities in the African countries with a view to enhancing the use of African expertise, including women;

6. Requests the Administrator to report to the Governing Council at its thirty-ninth session (1992) on the final review of the United Nations Programme of Action for African Economic Recovery and Development and in particular on the outcome of the cluster meetings and the joint meeting of Ministers of Planning and on the implementation of the present decision.

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DRAFT DECISION

United Nations Sudano-Sahelian Office

The Governing Council,

Having considered the report of the Administrator on the activities of the United Nations Sudano-Sahelian Office (DP/1991/45),

Recalling that the General Assembly, in its resolution 44/228 of 22 December 1989, included the "protection and management of land resources by, inter alia, combating deforestation, desertification and drought" among the environmental issues of major concern and accorded a high priority to drought and desertification in the goals and objectives of the United Nations Conference on Environment and Development,

1. Takes note of the significant progress achieved by the United Nations Sudano-Sahelian Office through its efforts in contributing to the protection, rehabilitation and management of natural productive resources in the Sudano-Sahelian region;

2. Takes note of the substantive contribution of the United Nations Sudano-Sahelian Office in assisting the countries of the Sudano-Sahelian region in their preparations for the United Nations Conference on Environment and Development and encourages the Office to continue and intensify its efforts in this area;

3. Takes note of the efforts of the United Nations Sudano-Sahelian Office to work for the harmonization of the efforts made for establishing country-level strategic frameworks for the management of natural resources, in full coordination with the country programming process and in line with General Assembly resolution 44/211 of 22 December 1989;

4. Encourages the United Nations Sudano-Sahelian Office to assist countries of other regions of Africa subject to drought and desertification in facilitating the exchange of information on experiences gained from the activities of the Office in the Sudano-Sahelian region;

5. Renews its appeal to Governments and organizations to initiate, continue or increase contributions to the general resources of the United Nations Sudano-Sahelian Office as well as to earmarked project activities and to make use of its services;

6. Requests the Administrator to report biennially to the Governing Council on the activities of the United Nations Sudano-Sahelian Office.

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DRAFT DECISION PRESENTED BY DENMARK AND NORWAY*

Private sector in development

The Governing Council,

Recalling General Assembly resolution 45/188 of 21 December 1990, in which the Assembly, inter alia, requested the Director-General for Development and International Economic Cooperation to include in his annual report on operational activities for development a section on the activities being undertaken by the United Nations system to promote entrepreneurship in economic development, in particular in developing countries,

Noting the establishment of the Division for the Private Sector in Development within the Bureau for Programme Policy and Evaluation,

1. Emphasizes the role of the private sector in achieving broad development objectives;

2. Recognizes the importance of an efficient public sector in creating and maintaining a conducive framework for private sector development;

3. Notes that the United Nations Development Programme has been a catalyst for discussion involving the private sector in national development efforts;

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* In accordance with rule 72 of the Rules of Procedure of the Economic and Social Council.

4. Requests the Administrator to report to the Governing Council at its thirty-ninth session (1992) on its involvement and comparative advantages in the area of the private sector, including an outline of the strategy and role of the United Nations Development Programme in this area.

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DRAFT DECISION PRESENTED BY ARGENTINA*, AUSTRIA, BOLIVIA*, CHILE*, COLOMBIA*, CUBA, ECUADOR*, GUATEMALA*, MEXICO*, NICARAGUA, PAKISTAN, PERU*, SPAIN, SWEDEN, URUGUAY AND VENEZUELA

Drug abuse control and crop substitution

The Governing Council,

Recalling the Political Declaration and Global Programme of Action 1/ approved by the General Assembly at its seventeenth special session, held from 20 to 23 February 1990,

Recalling also the principal resolutions of the General Assembly on combating drug abuse and the illicit drug traffic,

Reaffirming its decision 91/3 of 22 February 1991 on Special Programme Resources for the fifth programming cycle,

Bearing in mind the close link that exists between crop substitution programmes and the economic development of the developing countries,

1. Notes with satisfaction that the category of other special and/or new activities under Special Programme Resources for the fifth programming

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* In accordance with rule 72 of the Rules of Procedure of the Economic and Social Council.

1/ Resolution S-17/2, annex.

cycle includes for the first time a resource allocation intended to finance projects on drug abuse control and crop substitution;

2. Urges the international community significantly to increase its support for the efforts being made by the developing countries in drug abuse control and crop substitution.

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DRAFT DECISION PRESENTED BY GHANA ON BEHALF OF THE STATES MEMBERS OF THE GROUP OF 77

Human development

The Governing Council,

Reaffirming General Assembly resolutions 2688 (XXV) of 11 December 1970, 3405 (XXX) of 28 November 1975, 44/211 of 22 December 1989, S-18/3 of 1 May 1990 containing the Declaration on International Economic Cooperation, in particular the Revitalization of Economic Growth and Development of the Developing Countries and 45/199 of 21 December 1990 containing the International Development Strategy for the Fourth United Nations Development Decade,

Affirming the main objective of promoting international economic cooperation and the achievement of economic growth and development of developing countries,

Affirming also that economic growth is a means to development, together with enlarging peoples' choices and opportunities, equity, fair income distribution, development of human resources and increasing productivity,

Noting with concern that regional consultations called for in paragraph 2 of Governing Council decision 90/13 of 22 June 1990 were not fully carried out,

Taking into account the serious concerns expressed by delegations, during the deliberations on the annual report of the Administrator for 1990, pertaining to the Human Development Report 1991 and in particular the incorporation of the human freedom index,

1. Requests the Administrator, using the resources allocated under category C1. of the proposed earmarkings for fifth cycle Special Programme Resources contained in decision 91/3 of 22 February 1991, to convene intergovernmental regional consultations through the regional bureaux prior to further work by the Administrator on this issue, in order that specific human development concerns and priorities of developing countries can be taken into account as appropriate;

2. Reiterates its request to the Administrator to inform the Governing Council of the outcome of these consultations at its thirty-ninth session in order to facilitate a decision on future work in the area of human development and to take fully into consideration the views expressed by delegates on this issue during the deliberations at the thirty-eighth session of the Council;

3. Further requests the Administrator not to incorporate a human freedom index in future United Nations Development Programme reports and studies without a clear mandate from the Governing Council.

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Agenda item 2

DRAFT DECISION PRESENTED BY THE UNITED KINGDOM OF GREAT BRITAIN AND NORTHERN IRELAND

United Nations Development Programme assistance to tobacco projects

The Governing Council,

Taking note of the ill effects on human health arising from the use of tobacco, as affirmed by successive resolutions of the World Health Assembly,

Noting that no policy has yet been established on assistance to tobacco-related projects,

Requests the Administrator to include in his report to the Governing Council in 1992 information on United Nations Development programme assistance to tobacco-related projects in order to assist the Council in considering the development of a policy on this type of assistance.

91-19534 3464Z (E)

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DRAFT DECISION PRESENTED BY DENMARK

Human Development Report 1991

The Governing Council,

Welcoming the Human Development Report 1991, the second in a series of annual reports,

Reaffirming the independent status of the reports,

Encourages the Administrator, in his future human development reports, to improve further the consideration of various aspects of human resources development and to protect the professional integrity of the reports.

91-19570 3466Z (E)

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Agenda item 3 (b)

DRAFT DECISION

Least developed countries

The Governing Council,

Mindful of the views expressed that United Nations Development Programme technical cooperation should concentrate primarily on strengthening the capacity of the least developed countries to manage their development resources,

Recalling paragraph 18 of its decision 90/34 of 23 June 1990, whereby least developed countries shall receive 55 per cent of country indicative planning figures during the fifth programming cycle,

1. Welcomes the report of the Administrator on least developed countries (DP/1991/19) and the recommendations contained therein;

2. Endorses the actions initiated by the Administrator to assist in the implementation of the Programme of Action for the Least Developed Countries for the 1990s, adopted by the Second United Nations Conference on the Least Developed Countries, held in Paris from 3 to 14 September 1990;

3. Requests that the recommendation made by the Administrator in document DP/1991/19 for strengthening the capacity of least developed countries for economic management and aid coordination be incorporated in the country programmes of least developed countries as a mainstream activity to be financed by the indicative planning figures.

91-19722 3471Z (E)

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3-21 June 1991, New York
Agenda item 8

DRAFT DECISION

United Nations Capital Development Fund

The Governing Council,

Endorsing the call by the Second United Nations Conference on the Least Developed Countries for a 20 per cent a year increase in the overall funding of the United Nations Capital Development Fund during the 1990s and bearing in mind Governing Council decision 90/34 of 23 June 1990 in which the Council identified, inter alia, poverty eradication and grass-roots participation in development as a priority area for the United Nations Development Programme during the fifth programming cycle,

1. Takes note of the Administrator's biennial report on the United Nations Capital Development Fund (DP/1991/43);

2. Invites the United Nations Capital Development Fund to continue to serve first and foremost the least developed countries;

3. Approves continued implementation of the partial funding formula, which allows for higher levels of programmable resources;

4. Approves continuation of the United Nations Capital Development Fund's loan facility to be used selectively according to the specific circumstances of the individual country or project concerned;

5. Urges the Administrator, while implementing the reorganization of the senior management structure of the United Nations Development Programme, to maintain the identity, specificity and integrity of the United Nations Capital Development Fund, in order to strengthen its capacity to deliver the desired level and quality of assistance to lower income groups in recipient countries;

6. Expresses its appreciation, in the twenty-fifth anniversary year, of the United Nations Capital Development Fund, to Governments for the contributions made to the Fund to date and renews its appeal for continued growth in resources.

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Agenda item 8

DRAFT DECISION

United Nations Revolving Fund for Natural Resources Exploration

The Governing Council

1. Takes note of the approval by the Administrator of the minimum work for the project entitled Offshore Exploration for Heavy Minerals in the Beruwala and Devinuwara Areas in Sri Lanka (SRL/88/NO1), as contained in document DP/NRE/PROJECTS/REC/13, at a cost of $360,000 as an obligation of the United Nations Revolving Fund for Natural Resources Exploration, and approves possible additional expenditure estimated at $1,200,000 for further activities following the minimum work;

2. Also takes note of the approval by the Administrator of the minimum work for the project entitled Exploration for Gold in the Canuck and Geita areas, South of Lake Victoria (URT/88/NO1), as contained in document DP/NRE/PROJECTS/REC/14, at a cost of $1,670,000 as an obligation of the United Nations Revolving Fund for Natural Resources Exploration;

3. Approves possible additional expenditure estimated at $1,500,000 for further activities following the minimum work for project URT/88/NO1.

91-20062 3481Z (E)

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DRAFT DECISION PRESENTED BY BRAZIL, BULGARIA, THE BYELORUSSIAN SOVIET SOCIALIST REPUBLIC,* THE UKRAINIAN SOVIET SOCIALIST REPUBLIC* AND THE UNION OF SOVIET SOCIALIST REPUBLICS

United Nations Development Programme participation in international cooperation to address and mitigate the consequences of the accident at the Chernobyl nuclear power plant

The Governing Council,

Recalling General Assembly resolution 45/190 of 21 December 1990 and Economic and Social Council resolution 1990/50 of 13 July 1990, expressing profound concern about the ongoing effects on people's lives and health of the disaster at Chernobyl, which had serious national and international consequences of an unprecedented scale,

Welcoming the efforts being taken by the Secretary-General, United Nations organs, agencies and programmes on studying, mitigating and minimizing the consequences of the disaster at Chernobyl, and in particular on elaborating a programme for coordinating their activities in this area,

Bearing in mind the Secretary-General's decision to convene a pledging conference for voluntary contributions to complement the regular budgetary resources of United Nations organs and agencies for the implementation of

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* In accordance with rule 72 of the rules of procedure of the Economic and Social Council.

activities aimed at mitigating the consequences of the disaster at the Chernobyl nuclear power plant,

Taking into account the United Nations Development Programme expertise in overall substantive, administrative and financial management of country programmes,

1. Requests the Administrator, in consultation with the Coordinator of the United Nations Chernobyl programme and with the participation of Member States concerned, to consider, as requested by the General Assembly in its resolution 45/190, possible technical and other special assistance for the areas most affected by the accident at the Chernobyl nuclear power plant, particularly in the Byelorussian Soviet Socialist Republic, the Ukrainian Soviet Socialist Republic and the Russian Soviet Federative Socialist Republic;

2. Requests also the Administrator to inform the Governing Council at its thirty-ninth session (1992) on the implementation of the present decision.

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DRAFT DECISION PRESENTED BY ALGERIA, BENIN*, BULGARIA, MOROCCO,*
PAKISTAN, PHILIPPINES, ROMANIA, TUNISIA*, URUGUAY AND YEMEN*

United Nations Development Programme Gulf Task Force

The Governing Council

1. Takes note of the report of the Administrator on the impact of the Gulf crisis on developing countries (DP/1991/60) and of the proposal to formulate a programme to revive the social and economic development of the countries affected by the crisis;

2. Requests the Administrator to prepare the above-mentioned programme in consultation with all affected countries, donor countries, relevant organs, organizations and bodies of the United Nations system, multilateral financial institutions and non-governmental organizations;

3. Also requests the Administrator to submit the programme, in particular the funding strategy, to the international community for its consideration at a meeting to be held in New York in the autumn of 1991;

4. Further requests the Administrator to report thereon to the Governing Council at its special session in February 1992.

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* In accordance with rule 72 of the Rules of Procedure of the Economic and Social Council.

91-20068 3482Z (E)

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Agenda item 3

DRAFT DECISION

Assistance to the Palestinian people

The Governing Council,

Having considered the report of the Administrator (DP/1991/65),

1. Notes with appreciation the achievements of the Programme of Assistance to the Palestinian People;

2. Invites Governments and other donors to make financial contributions to this activity.

91-20233 3491Z (E)

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Agenda item 5 (b)

DRAFT DECISION PRESENTED BY DENMARK

Fifth programming cycle and funding strategy

The Governing Council,

Recalling its decision 90/34 of 23 June 1990 on the fifth programming cycle,

Recalling also its decision 90/14 of 22 June 1990 on elements of a funding strategy for the United Nations Development Programme,

Reiterating the desirability of greater focus in United Nations Development Programme-funded activities,

Recognizing the need for optimal utilization of the United Nations Development Programme's comparative advantages,

Taking into account the respective spheres of competence of the various multilateral institutions and the discussion of the division of responsibilities among multilateral agencies in the study entitled Effectiveness of Multilateral Agencies at Country Level, published by the Danish International Development Agency (DANIDA),

Requests the Administrator to provide an analytical report to the Governing Council at its thirty-ninth session (1992) on the types of intervention within sectors and themes for which the United Nations Development Programme, in view of its capacity and experience, is especially well suited.

91-20239 3492Z (E)

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Draft decision presented by Algeria, Argentina*, Egypt*, the Libyan Arab Jamahiriya*, Malaysia, the Syrian Arab Republic* and Yemen*

Assistance to Yemen

The Governing Council,

Recalling General Assembly resolutions 45/193 and 45/222 of 21 December 1990,

Recalling also its decisions 19/3 of 23 February 1990 and 90/34 of 23 June 1990,

Considering that Yemen is one of the least developed countries,

Noting with concern the influx of thousands of refugees and returnees to Yemen owing to the latest developments in the Horn of Africa,

Noting also the adverse economic, social and environmental impact of the Gulf crisis on Yemen, particularly the return of nearly one million Yemeni expatriates,

Highly appreciating the efforts made by Yemen to alleviate the adverse impact caused by such developments, despite the scarcity of its resources,

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* In accordance with rule 72 of the Rules of Procedure of the Economic and Social Council.

Highly appreciating also all assistance provided by Governments, international organizations and non-governmental organizations,

1. Requests the Administrator to provide Yemen, in view of its unification, with additional indicative planning figure resources equivalent to the amount received by newly independent States;

2. Emphasizes the need to implement decision 90/34, in which the Governing Council decided that Yemen should be allocated no less than the combined indicative planning figures of the former Yemen Arab Republic and the People's Democratic Republic of Yemen, and decides therefore to increase the indicative planning figure resources of Yemen for the fifth programming cycle by 5 per cent in view of the situation referred to above;

3. Emphasizes the importance of decision 90/3, in which the Governing Council requested the Administrator to implement decision 89/37;

4. Requests the Administrator to mobilize additional resources to address the problem of refugees, and to coordinate the efforts of the United Nations organizations and agencies in this regard;

5. Authorizes the Administrator to provide from the Special Programme for the Countries Most Affected by the Gulf Crisis the resources required to finance projects for returnees in Yemen as a result of the Gulf crisis, at the request of the Government;

6. Requests the Administrator to submit a progress report to the Governing Council at its special session in 1992 on the implementation of the present decision.

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Agenda items 2 and 5 (a)

DRAFT DECISION PRESENTED BY BULGARIA, POLAND AND ROMANIA

Technical cooperation in the transformation of
Eastern European economies

The Governing Council,

Recalling General Assembly resolution S-18/3 of 1 May 1990, the annex to which contains the Declaration on International Economic Cooperation, in particular the Revitalization of Economic Growth and Development of the Developing Countries, which states in paragraph 35 that "Eastern European countries should be supported in their efforts to integrate themselves into the international economy", and that this "will benefit their own people and the rest of the world; it must not detract from the high priority placed on international development cooperation with the developing countries",

Further recalling General Assembly resolution 45/199 of 21 December 1990, the annex to which contains the International Development Strategy for the Fourth United Nations Development Decade, which recognized, in paragraph 8, that the reform and restructuring of the economies of Eastern Europe and their integration into the world economy could contribute to the strength and dynamism of world trade,

1. Takes note with appreciation of the information 1/ provided by the United Nations Development Programme during the discussion of the programmes

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1/ Including an informal conference room paper dated 12 June 1991 entitled "Technical cooperation in the transformation and recovery of European economies in transition: the role of UNDP" (available in English).

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Agenda item 8

DRAFT DECISION

Senior management structure

The Governing Council,

Recalling its decision 90/45 of 22 June 1990,

1. Takes note of the report entitled A Strategy-Based Senior Management Structure for the United Nations Development Programme prepared by the consulting firm of Kienbaum & Partners (DP/1991/50), and of the extended summary of the report (DP/1991/50/Add.1);

2. Takes note of the comments of the Administrator on the management consultants' report (DP/1991/51);

3. Takes note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1991/62);

4. Recalls the emphasis placed by the General Assembly in its resolution 44/211 of 21 December 1990 on a more decentralized and strengthened capacity of the United Nations system at the country level and the delegation of authority from headquarters to the country level by the organs and organizations of the United Nations system;

5. Endorses the Administrator's decision to maintain direct reporting relationships with the Special Unit for Technical Cooperation among Developing Countries and the United Nations Development Fund for Women;

6. Further endorses strategic decentralization as the appropriate organizational strategy for the senior management structure of the United Nations Development Programme;

7. Notes the intention of the Administrator to take the following steps to promote strategic decentralization of staff units of the United Nations Development Programme:

(a) Strategy formulation: To establish a Strategy Group, bringing together the Planning and Coordination Office, a strengthened Central Evaluation Office, and the Human Development Report office;

(b) Bureau of External Relations: To establish a Bureau of External Relations incorporating the Governing Council secretariat, external relations, fund-raising, information, and public affairs functions;

(c) Human Resources Division: To maintain the Division of Personnel as the Human Resources Division reporting directly to the Administrator;

(d) Programme development: To enhance the programme development function through the attachment, within the Bureau for Programmes and Policy, of the Division for Global and Interregional Programmes, the United Nations Capital Development Fund, the United Nations Sudano-Sahelian Office, the United Nations Revolving Fund for Natural Resources Exploration, the United Nations Fund for Science and Technology for Development and the United Nations Volunteers programme; the Funds and the United Nations Volunteers programme will retain their identity, integrity and specificity within this arrangement;

(e) Operations: Regional bureaux: To implement the proposals for Division Managers gradually, but without any post upgradings at this point, in the context of the United Nations Development Programme's plans for decentralization.

8. Takes note of the Administrator's intention to submit proposals to the Governing Council at its special session in February 1992, based upon the results of the functions analysis of programme activities and the Integrated Administrative Systems project, with respect to reclassifications required in connection with the implementation of the proposals for Division Managers; and to report on staffing requirements for a strengthened Central Evaluation Office and the establishment of an organization and methods function within the Division for Audit and Management Review or the Bureau for Finance and Administration.

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Agenda item 9

Draft decision presented by Algeria, Colombia*, Cuba, Ghana, Malaysia, Mauritania, Sri Lanka and Turkey*

Senior management structure

Reaffirming General Assembly resolution 2688 (XXV) of 11 December 1970 on the capacity of the United Nations development system,

Recalling General Assembly resolution 45/264 of 13 May 1991 on the restructuring and revitalization of the United Nations in the economic, social and related fields,

Taking note of the report entitled A Strategy-Based Senior Management Structure for the United Nations Development Programme prepared by the consulting firm of Kienbaum and Partners (DP/1991/50),

Also taking note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1991/62),

Further taking note of the comments put forward by the Administrator on the management consultants' report (DP/1991/51) and the views expressed thereon by delegations during the current session of the Governing Council,

Requests the Administrator, in order to facilitate a decision by the Governing Council at its thirty-ninth session (1992), to present a detailed plan of action outlining his recommendations based on the management consultants' report (DP/1991/50) and their impact on the organization,

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* In accordance with rule 72 of the rules of procedure of the Economic and Social Council.

including financial implications, with a possible timetable for their application, taking fully into account the views expressed by delegations at the current session of the Council on the recommendations of the report, the recommendations and issues raised by the Advisory Committee on Administrative and Budgetary Questions and the legislative mandates contained in General Assembly resolution 45/264 and other relevant resolutions of the Assembly.

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Draft decision presented by Argentina*, Bulgaria, Chile*, Egypt*, Guatemala*, Nicaragua, Philippines, Romania, Tunisia*, Venezuela and Yemen*

Preparations for the fifth programming cycle

Th Governing Council,

Taking note of the report of the Administrator on preparations for the fifth programming cycle (DP/1991/24),

Emphasizing the importance of the regional dimension in global priority issues, such as environment and development, and poverty, as well as the increasing relevance of regional integration,

Deeply concerned about the reduction of regional indicative planning figure resources for the fifth cycle, which suffered a substantial reduction from the fourth cycle to the fifth cycle, whereby several were reduced by substantially more than the average reduction in the combined regional allocations, which was 26 per cent,

Decides that any given regional indicative planning figure should not be reduced more than the 26 per cent average, and thus exceptionally decides to allocate $24 million from the unallocated resources to compensate as follows:

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* In accordance with rule 72 of the rules of procedure of the Economic and Social Council.

Region	Reduction (Percentage)	Proposed
Africa	20	20
Asia and the Pacific	28	26
Latin America and the Caribbean	47	26
Arab States	35	26
Europe	58	26

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Agenda item 12

Draft decision presented by Germany and the United States of America

Matters relating to the work of the Governing Council

The Governing Council,

Recalling its decisions 87/50 of 19 June 1987, 87/1 of 17 February 1987, 90/53 of 23 June 1990 and 90/23 of 23 June 1990 regarding rationalizing and streamlining the work of the Governing Council,

Reaffirming the responsibility of the Governing Council to oversee and provide guidance for the programme,

1. Requests the Administrator to include in his annual report information on the following:

(a) Implementation of country, regional, interregional, global and Special Programme Resources-funded programmes;

(b) Important highlights of activities of Funds under the authority of the Administrator;

(c) Important steps taken by the United Nations Development Programme in response to action by the General Assembly and by other organs and organizations of the United Nations system;

(d) Human Development Report;

(e) Any other aspects of the United Nations Development Programme operations taking place during the year which should be called to the attention of the Governing Council;

2. Decides to establish at its organizational session a programme of work for the Governing Council which will give appropriate time for consideration of these items, after identifying those likely to require a decision by the Council;

3. Decides to consider annually the following items:

(a) National execution and national capacity-building;

(b) Evaluation;

(c) Matters relating to the fifth programming cycle;

(d) Issues relating to programme quality and the comparative advantage of the United Nations Development Programme;

(e) United Nations Population Fund;

(f) A progress report on the role of the United Nations Development Programme in combating the human immune deficiency virus infection (HIV) and acquired immune deficiency syndrome (AIDS);

(g) Annual review of the financial situation (including trust funds);

(h) Revised budget estimates for the current biennium;

(i) Reports of the Joint Inspection Unit of interest to the United Nations Development Programme;

4. Decides to consider the following items when the programming document is approved, in a mid-term review, and when the programme is evaluated upon completion:

(a) Management Development Programme;

(b) Non-governmental and grass-roots organizations;

(c) Transport and Communications Decade in Africa;

(d) Special Plan of Economic Cooperation for Central America;

(e) Country, intercountry, global and Special Programme Resources programmes and projects;

(f) Programmes/project development activities, including the Project Development Facility, and assistance in aid coordination, and focal point for the United Nations International Short-Term Advisory Resources;

5. Decides to consider the following items on a biennial basis:

(a) Technical cooperation among developing countries;

(b) Women in development;

(c) Role of the United Nations Development Programme in combating HIV and AIDS;

(d) Matters relating to the least developed countries;

(e) Assistance to national liberation movements;

(f) Assistance to the Palestinian people;

(g) United Nations technical cooperation activities;

(h) United Nations Capital Development Fund;

(i) United Nations Sudano-Sahelian Office;

(j) United Nations Development Fund for Women;

(k) United Nations Volunteers programme;

(l) Audit reports;

(m) Report on the status of management services;

(n) Financial regulations: matters on which consensus has not yet been achieved;

(o) United Nations system regular and extrabudgetary technical cooperation expenditures;

(p) Procurement from developing countries;

6. Decides to consider the following items on a triennial basis:

(a) United Nations Revolving Fund for Natural Resources Exploration;

(b) United Nations Fund for Science and Technology for Development;

7. Decides that its agenda for the thirty-ninth session (1992) shall include the following additional items:

(a) Micro-capital grants in accordance with Governing Council decision 90/15 of 22 June 1990;

(b) UNDP Gulf Task Force;

(c) United Nations Development Programme assistance in private sector development;

(d) Role of the United Nations Development Programme in the implementation of the United Nations Programme of Action for African Economic Recovery and Development 1986-1990;

(e) Refugees, displaced persons, returnees and humanitarian affairs;

(f) Follow-up to the recommendations of the management consultants' report on the senior management structure of the United Nations Development Programme;

(g) Support costs successor arrangements;

(h) United Nations Population Fund: Review of the agenda of the Governing Council with a view to further streamlining;

8. Requests the Administrator to include in his annual report his views on the following items, as a basis for the high-level debate:

(a) Role of the United Nations Development Programme in the operational activities of the United Nations system;

(b) Human development;

9. Decides that its agenda for the fortieth session (1993) shall include the following additional item entitled "Environment and follow-up to the United Nations Conference on Environment and Development";

10. Requests the Administrator to provide for the organizational and regular sessions of the Governing Council a table indicating the items included in the agenda for the previous year, the present year and the two subsequent years;

11. Decides to review, at each session of the Governing Council, the items planned for inclusion in the agenda of the following session, with a view to eliminating consideration of those items that are no longer relevant and to streamlining further the agenda of the Council.

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Agenda item 8

Draft decision

United Nations Fund for Science and Technology for Development and United Nations Revolving Fund for Natural Resources Exploration

The Governing Council,

Having considered the report of the Administrator (DP/1991/44),

1. Notes with satisfaction the reduced administrative costs and important savings achieved through the integration of the United Nations Fund for Science and Technology for Development and the United Nations Revolving Fund for Natural Resources Exploration under a single management;

2. Welcomes the first replenishment payment to the United Nations Revolving Fund for Natural Resources Exploration from the Government of the Philippines for the exploitation of the Fund's discovery of a chromite deposit;

3. Appreciates the consolidation of United Nations Fund for Science and Technology for Development activities through concentration on a limited number of priority areas;

4. Recognizes the efforts made to sustain the activities of both Funds despite limited financial resources;

5. Renews its appeal to Member States to contribute to the financial resources of the Funds in order for them to fulfil their respective mandates.

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Agenda item 4 (c)

Draft decision presented by the United States of America

National execution

The Governing Council,

Recalling decision 90/21 of 22 June 1990 on national execution,

Also recalling decision 90/26 of 22 June 1990 on agency support costs,

Reaffirming the need to take specific decisions on measures designed to promote and maximize the utilization of national capacities through national execution, to ensure that programmes and projects are managed in an integrated manner, and to promote their long-term sustainability and wider impact on the development process,

Recognizing that national execution entails, inter alia, accountability to the Administrator for the effective use of United Nations Development Programme resources, as well as the responsibility for the management of United Nations Development Programme-assisted programmes and projects,

Also recognizing the need for adequate technical support of nationally executed programmes and projects and, in particular, the responsibility of the Administrator to ensure the quality and appropriateness of the technical services financed by United Nations Development Programme assistance through, inter alia, technical appraisal, monitoring and evaluation functions normally performed by specialized agencies as the technical partners of the United Nations Development Programme,

1. Takes note of the report of the Administrator (DP/1991/23) and of the proposals contained therein;

2. Agrees that the conceptual distinction between execution and implementation, already reflected in paragraph 2 of decision 90/21, not only makes possible but requires a broader framework for the development of national execution which, inter alia, would provide for:

(a) Broad support and assistance to Governments in the identification, creation and strengthening of sustainable national capacities for the management of development programmes and projects, including institutional capacities for the monitoring, reporting and evaluation of progress in achieving programme and project objectives:

(b) Appropriate advice and assistance, as needed, to national and local government agencies, institutions and non-governmental organizations in the execution and implementation of United Nations Development Programme-assisted programmes and projects;

(c) Mobilization, coordination and effective use of the analytical, technical and managerial capabilities of the United Nations system for the purposes outlined in subparagraphs (a) and (b) above;

(d) Exercise of choice of Governments with regard to implementation modalities under national execution;

(e) Development and adoption of United Nations Development Programme and government procedures and systems which enable the Administrator to discharge his accountability for programme quality, relevance and impact, as well as his responsibility for ensuring rigorous financial management and reporting;

3. Also agrees that a programme approach to national capacity-building assistance is necessary to ensure that programmes and projects are nationally managed in an integrated manner and, therefore, that the United Nations Development Programme, jointly with the relevant specialized agencies and the Department of Technical Cooperation for Development of the United Nations Secretariat should:

(a) Assist relevant national organizations in the assessment of managerial and technical capacities at the programme level and in the formulation of sectoral, cross-sectoral and subsectoral development programmes;

(b) Assist in the management of national programmes in a manner which contributes to the development of self-sustained institutions with a capacity to deal with multisectoral linkages;

4. Requests the Administrator to develop, in collaboration with agencies and recipient Governments, and submit to the Standing Committee for Programme Matters detailed guidelines for issuance to United Nations Development Programme field offices, covering:

(a) Assistance to Governments in the formulation and implementation of national capacity-building strategies, including specific measures to improve

national capacities for programme monitoring, reporting and evaluation, financial management, reporting and auditing, and programme and management audit;

(b) Formulation, appraisal, monitoring, implementation and evaluation of United Nations Development Programme-assisted, nationally executed programmes and projects, taking into account the need to spell out clearly:

(i) The respective roles of the United Nations Development Programme, specialized agencies and recipient Governments;

(ii) The purposes for which the United Nations Development Programme funds may be used;

(iii) The specific requirements to be included in project documents (e.g., those for tripartite reviews and evaluations);

(iv) Appropriate procedures to ensure the timely reporting and auditing of programme performance and expenditures.

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Agenda item 2

Draft decision presented by Australia, Canada and Colombia*

International Year for the World's Indigenous People

The Governing Council,

Recalling General Assembly resolution 44/211 of 22 December 1989, stressing the need for maximum participation of populations, local communities and organizations in the development process, including operational activities of the United Nations system,

Also recalling General Assembly resolution 45/191 of 21 December 1990, in which the Assembly stressed that the search for solutions to the problems of the most vulnerable population groups in developing countries should constitute an integral part of human resources development strategies,

Further recalling its decision 90/18 of 22 June 1990, requesting the Administrator to expand non-governmental organizations and grass-roots activities,

Noting that International Labour Organisation Convention No. 169 (1989) concerning Indigenous and Tribal Peoples in Independent Countries recognizes the right of these people to decide their own priorities for the process of development as it affects them,

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* In accordance with rule 72 of the rules of procedure of the Economic and Social Council.

1. Welcomes General Assembly resolution 45/164 of 18 December 1990, which proclaimed 1993 the International Year for the World's Indigenous People, with a view to strengthening international cooperation for solving problems faced by indigenous communities in such areas as human rights, the environment, development, education and health;

2. Recognizes that, in many countries, indigenous people form a large and particularly vulnerable part of the national population, and at the same time possess valuable knowledge of natural resources and ecosystems which, if strengthened and respected, could make significant contributions to national development;

3. Requests the Administrator to formulate a concrete plan for the contribution of the United Nations Development Programme to the fulfilment of the objectives of the International Year for the World's Indigenous People, in collaboration with Governments and organizations of indigenous people.

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Agenda item 3

Draft decision presented by Argentina*, Bulgaria, Cuba, Malaysia, Pakistan, Philippines, Poland, Uruguay and Yemen*

Emergency aid to the Philippines

The Governing Council,

Noting with concern the great loss of life and property caused by the recent eruption of Mount Pinatubo on the island of Luzon, the Philippines, aggravated by a typhoon that followed the volcanic eruption,

Acknowledging that earnest efforts of the Government of the Philippines to achieve economic growth and development may be hampered by these calamities,

1. Expresses solidarity with the Government and people of the Philippines in their efforts to cope with the emergency and adjust to the short- and long-term effects of the disaster;

2. Commends the Administrator for his prompt action in allocating funds from the Special Programme Resources for this purpose;

3. Calls upon the Administrator to extend further assistance to the maximum extent possible in the rehabilitation efforts of the Philippines;

4. Also calls upon Member States and international organizations to extend further support to the Philippines in ways that would alleviate the Government's economic and financial burden for the duration of the emergency and throughout the ensuing rehabilitation process.

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* In accordance with rule 72 of the rules of procedure of the Economic and Social Council.

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Agenda item 9

DRAFT DECISION

Senior management structure

The Governing Council,

Recalling its decision 90/45 of 22 June 1990,

1. Welcomes the report entitled A Strategy-Based Senior Management Structure for the United Nations Development Programme prepared by the management consulting firm of Kienbaum & Partners (DP/1991/50);

2. Takes note of the comments of the Administrator on the management consultants' report (DP/1991/51);

3. Also takes note of the views expressed by delegations on the management consultants' report;

4. Stresses that the management consultants' report and the Administrator's comments thereon are part of a continuing reform process in the United Nations Development Programme to ensure that its management, structure and programme evolve in response to the changing needs for technical cooperation;

5. Takes note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1991/62);

6. Endorses in principle the concept of strategic decentralization;

7. Also endorses the actions of the Administrator to reduce the number of units reporting directly to him;

8. Agrees that the United Nations Development Fund for Women should continue to report directly to the Administrator;

9. Requests that the Administrator explore further the location of the Special Unit for Technical Cooperation among Developing Countries;

10. Requests the Administrator to examine further the appropriate location for the Governing Council secretariat, taking into account, inter alia, the need for a direct link between the Council and the Administrator as well as the functions the Council fulfils as the governing body for the United Nations Development Programme, the United Nations Population Fund and the Department of Technical Cooperation for Development;

11. Endorses the concept of a strengthened policy and strategy formulation capacity for the United Nations Development Programme;

12. Requests that the Administrator examine further the appropriate location for the Strategy Group and its relation to the proposed Bureau for Programmes and Policy, including the possibility of locating it within the Bureau;

13. Further requests the Administrator to examine and present to the Governing Council an analysis of the functions of the proposed Bureau for Programmes and Policy as a policy unit in relation to its proposed operational functions in the management of Special Programme Resources, the Division for Global and Interregional Programmes and the resources of trust funds under the authority of the Administrator;

14. Requests the Administrator to give further consideration to the appropriate location of the United Nations Volunteers programme and the United Nations Capital Development Fund, taking into account their operational functions as well as their identity, specificity, integrity, and their individual characteristics, i.e., the United Nations Volunteers as a source of voluntary technical expertise, and the United Nations Capital Development Fund as a grant capital assistance investment fund;

15. Requests the Administrator to examine the staff allocation at all levels in the context of strategic decentralization and to elaborate on possibilities for further reducing senior posts, including top management posts overall;

16. Requests the Administrator to examine and make recommendations with respect to the role of the Office for Project Services, including all its activities in relation to the role of the United Nations Development Programme in the the United Nations development system, taking into account the comments of the Advisory Committee on Administrative and Budgetary Questions, the new support cost arrangements, renewed emphasis on national capacity-building and national execution, and the findings of the Board of External Auditors, and the United Nations Development Programme's internal management analysis;

17. Requests the Administrator to prepare a detailed, integrated description of the internal quality control mechanisms of the United Nations Development Programme, and an analysis of their effectiveness, including the programme and project review and approval processes in the field and at headquarters;

18. Notes the responsibility of the Administrator for the effective management of United Nations Development Programme resources and requests that he present to the Governing Council for its review and approval the accountability and quality control mechanisms which will accompany any changes in the delegation of authority;

19. Notes the proposal of the Administrator to establish Division Managers within regional bureaux as part of the implementation of the strategic decentralization concept;

20. Requests the Administrator to present an analysis of the function of the new post of Division Manager, including details on the points raised in the annex to the present decision, for consideration by the Governing Council at its special session in February 1992, prior to establishing the post or implementing the function;

21. Requests the Administrator to prepare for the Governing Council at its thirty-ninth session (1992) an action plan, including a table indicating specific time-frames for implementing the provisions of the present decision and responding to other recommendations contained in the management consultants' report, whether by actions, decisions or further study;

22. Decides to consider at its thirty-ninth session (1992) the action plan and the recommendations of the Advisory Committee on Administrative and Budgetary Questions.

Annex

THE DIVISION MANAGER CONCEPT IN THE UNITED NATIONS DEVELOPMENT PROGRAMME: POINTS FOR CONSIDERATION

1. What responsibilities and authority will the Division Manager have?

2. What responsibilities will the Division Manager have for the management of financial resources and personnel?

3. What responsibilities and authority will the Division Manager have for project and programme approval, and what financial resources will be under his/her direct control? What will be the purpose of these resources?

4. What are the specific mechanisms for accountability that will accompany these arrangements?

5. What types of issues will the Division Manager be expected to handle independently? What types of issues will he/she be expected to refer to the Regional Director?

6. How will the functions of area officers and their relations to the Resident Representative change?

7. How frequently will the Division Managers visit the field?

8. How frequently do area officers now visit the field and how will this change once Division Managers are in place?

9. What will be the relationship between the Division Manager and the Resident Representatives in the countries in his/her portfolio? Will he/she review the performance of Resident Representatives?

10. What will be the recruitment and selection procedures of the United Nations Development Programme? What are the criteria for the selection of Division Managers, e.g., years and type of experience, education and level of past responsibility?

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Draft decision

Preparations for the fifth programming cycle

The Governing Council,

Recalling its decision 90/34 of 23 June 1990, in particular paragraphs 34, 35 and 39 thereof,

Having considered the report of the Administrator on preparations for the fifth programming cycle (DP/1991/24),

1. Takes note of the recommendation of the Administrator that the question of Special Drawing Rights as the unit of account should not be pursued at the present time;

2. Decides that countries with a per capita gross national product above $6,000 or small island developing countries with a population of less than 2 million and a per capita gross national product above $7,500 shall not be issued an indicative planning figure in the fifth programming cycle;

3. Approves the methods for the calculation of indicative planning figures and the programme planning arrangements in the fifth programming cycle, as outlined in section II, paragraph 7 (a), of document DP/1991/24, for countries with a per capita gross national product above $3,000 but not more than $6,000 and for small island developing countries with a population of less than 2 million and a per capita gross national product above $4,200 but not more than $7,500 which did not have net contributor obligations in the fourth cycle;

4. Approves the methods for the calculation of indicative planning figures and the programme planning arrangements in the sixth programming cycle, as outlined in section II, paragraph 7 (b), of document DP/1991/24, for countries with a per capita gross national product above $3,000 but not more than $6,000 and for small island developing countries with a population of less than 2 million and a per capita gross national product of more than $4,200 but not more than $7,500 which had net-contributor obligations in the fourth cycle;

5. Decides that the indicative planning figures of the countries covered by the above allocations shall be provided from the amount of $11.55 million set aside for those countries and that any shortfall in the amount of indicative planning figures to which they are entitled shall be provided from the unallocated funds within the total amount of resources allocated to country indicative planning figures in the fifth programming cycle;

6. Decides that, when the per capita gross national product of a country in any of the years 1990-1996 falls below the applicable threshold established in paragraphs 1, 2 and 3 of the present decision, the methods for the calculation of its indicative planning figure and programme planning arrangements shall become those that would have applied if its 1989 per capita gross national product had been at the lower per capita gross national product level;

7. Decides that, for the purpose of calculating fifth programming cycle entitlements in accordance with paragraph 3 of the present decision, the accounts for fourth cycle obligations and payments will be finalized at 31 December 1991;

8. Decides that developing countries that are no longer recipients of United Nations Development Programme resources under the country indicative planning figures will continue to be entitled to participate as recipients in all other components of the United Nations Development Programme, including projects financed under the regional and interregional indicative planning figures and projects financed from the Special Programme Resources;

9. Approves the provisions for the maintenance of field offices as outlined in section II, paragraphs 9 and 10, of document DP/1991/24, [except that the Administrator will be guided by the principles that countries with programme activities that exceed $15 million in the course of the fifth programming cycle could be provided with a Resident Representative and Deputy Resident Representative financed by the United Nations Development Programme, and that countries with programme activities that exceed $10 million could be provided with a Resident Representative financed by the United Nations Development Programme];

10. [Decides that field offices in countries covered by section II, paragraphs 9 and 10, of document DP/1991/24 that do not meet the programme-level criteria for the maintenance of field offices referred to in paragraph 9 of the present decision shall not be closed on this basis, bearing

in mind the principle of the universality of the United Nations Development Programme, provided that this will entail no cost to the Programme in maintaining a field office in each of these countries;]

11. Requests the Administrator to consult and negotiate with the countries covered by the present decision on the projected level of their programme expenditures, the size of their field offices or necessary services to be provided from a convenient location, as applicable, and the required local office contributions in the fifth programming cycle, and requests the Administrator to report on the outcome of these consultations and to make recommendations to the Governing Council concerning the maintenance of field offices in these countries at [its special session in February 1992] [its thirty-ninth session];

12. Requests the Administrator to prepare an issues paper on the methodology for allocating programme resources of the United Nations Development Programme in the sixth programming cycle for the consideration of the Governing Council at its thirty-ninth session (1992) to serve as the basis for the elaboration of a conceptual paper on this matter.